

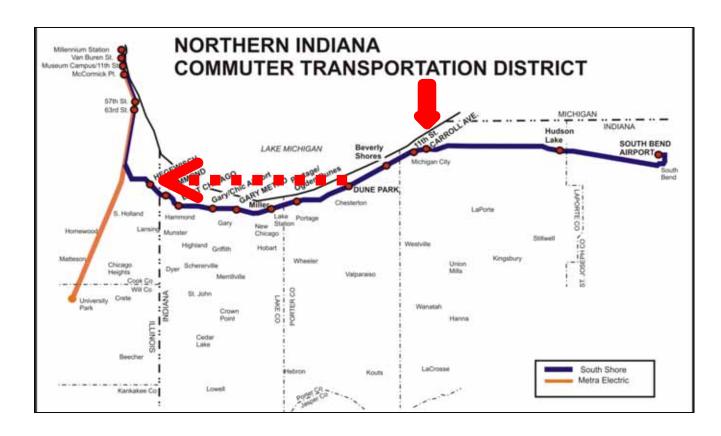
TIGER II

Michigan City Realignment Project

New Partners for Smart Growth
Conference
February 9, 2013

Northern Indiana Commuter Transportation District 33 East US Highway 12 - Chesterton, IN 46304

- NICTD owns and operates the South Shore railroad with service between South Bend and downtown Chicago
 - 90 route miles with Michigan City 58 miles from Chicago (1:40 by train)
 - 41 daily trains and 21 trains/day on weekends (27/18)
 - Operations and maintenance center in Michigan City
 - Carried 3.7M passengers 2012- ridership down 1% over 2012
 - SouthShore Freight 6-8 trains daily
 - 90% of our passengers board west of Michigan City



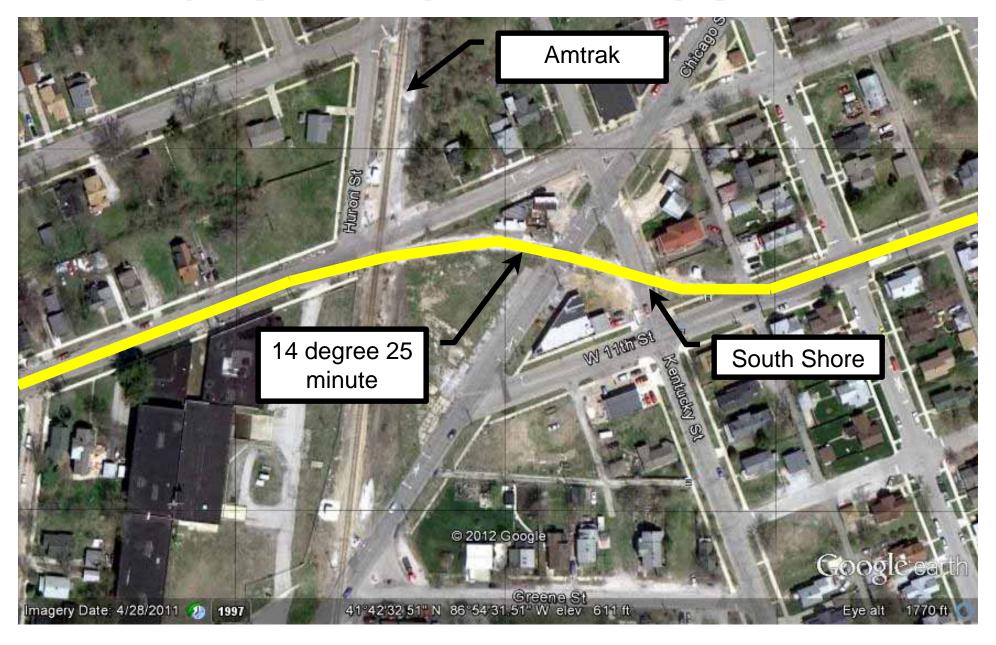
TIGER PLANNING GRANT

- Michigan City pop 31,479 with 2 stations (5% of weekday boardings)
- Joint grant application with Michigan City
- Project began spring 2011 and transitioned through new Mayor and City Council January 2012
- Goal: reach a consensus on a new alignment to enhance safety, improve rail operations, grow ridership/revenue, & enhance economic opportunities in Michigan City.
- Management Oversight Group
 - Comprised of City and NICTD representatives
 - Guides the study process.
 - Consulting team lead by TranSystems
 - Maintain website:
 http://emichigancity.com/cityhall/departments/planning/alternative-analysis/index.htm

MICHIGAN CITY REALIGNMENT



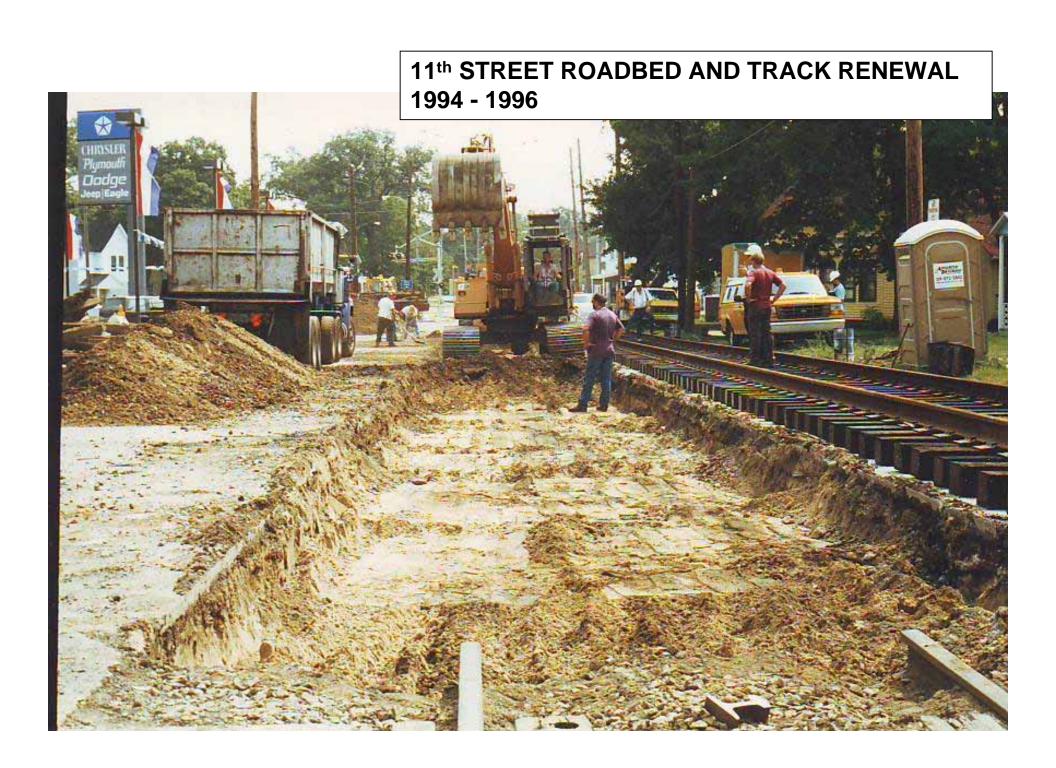
10TH/11TH STREET CURVE



CEDAR STREET CURVE











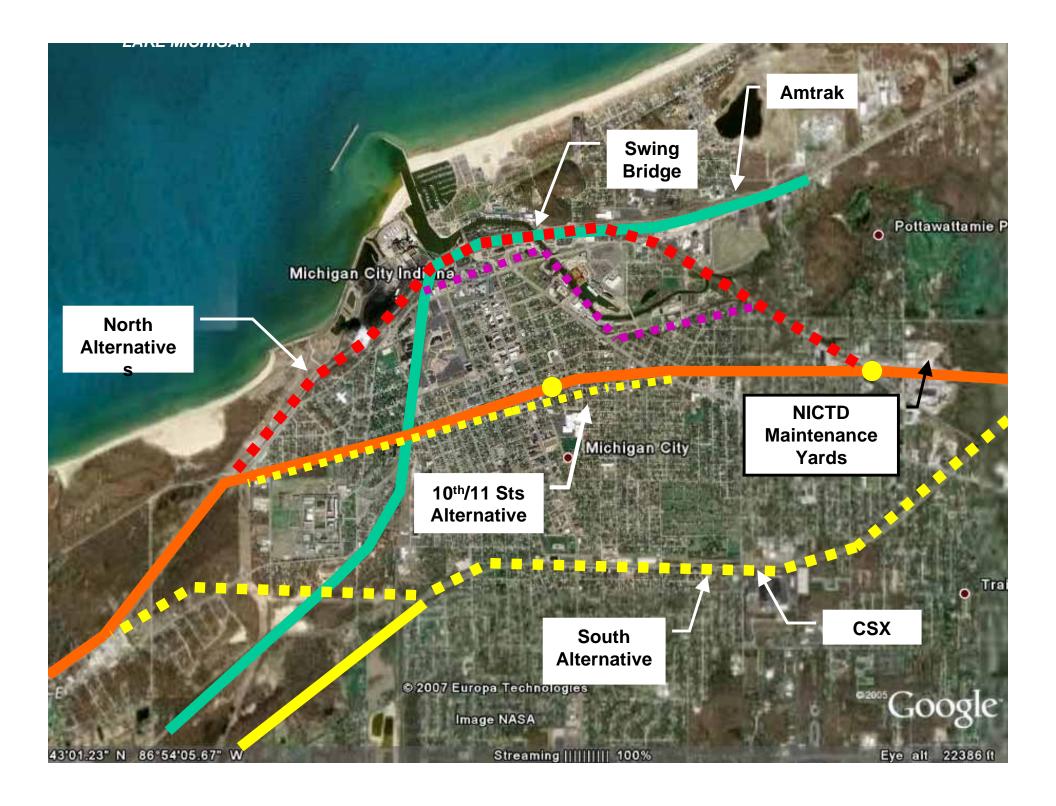
EVALUATION CRITERIA or PRE-CONDITIONS/OBJECTIVES

- Eliminate Embedded Street Running
- Improve Safety by Reducing Grade Crossings
- Improve Operating Speed (reduces travel time)
- Improve Reliability (double track) and Capacity
- Reduce Long Term Operating/Maintenance Costs
- Consolidate 2 MC stations into 1modern station with ample parking, 8-car high level boarding platform, and other station amenities
- Produce economic development benefits
- Minimize environmental, business and residential impacts

STATION AREA DEVELOPMENT

- Railroad's success depends on large easily accessible stations with generous park n ride facilities.
- Station development highly dependent on train frequency and service quality
- Plans cannot be accomplished without a concerted effort towards planning and implementation including:
- Appropriate zoning
- Aggressive marketing
- Public investment
- Financing
- Developer incentives





NARROWING THE OPTIONS

- Started this process nearly 2 years ago
- Study group presented a consensus alignment in August that had been advanced by the city

Looking Northeast



US 12 Looking East

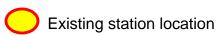


NARROWING THE OPTIONS

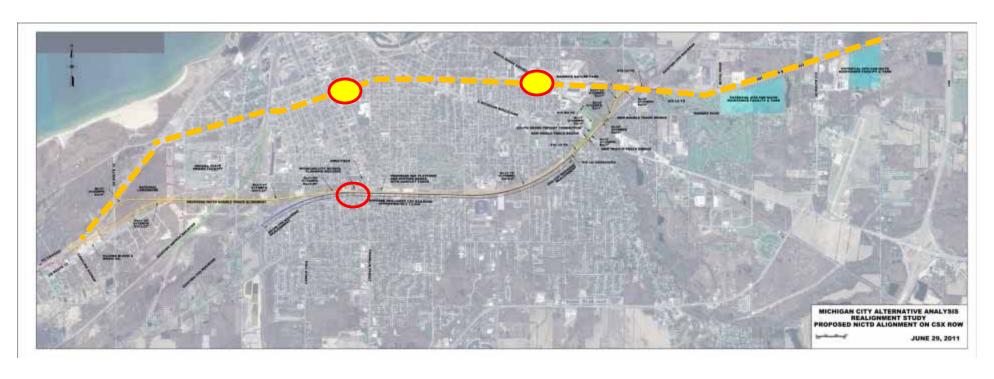
- Roundly rejected by City
- Project placed on hold as City hired another consultant to review what the joint NICTD/City study group had proposed.
- Some would like us to stay downtown in existing corridor with minimal impact (single track)
- Concerns:
 - Station footprint
 - Impact of double track
 - Residential impact & traffic impacts
 - Environmental & neighborhood issues.

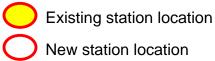
OPTION 1A 10th/11th St. Corridor



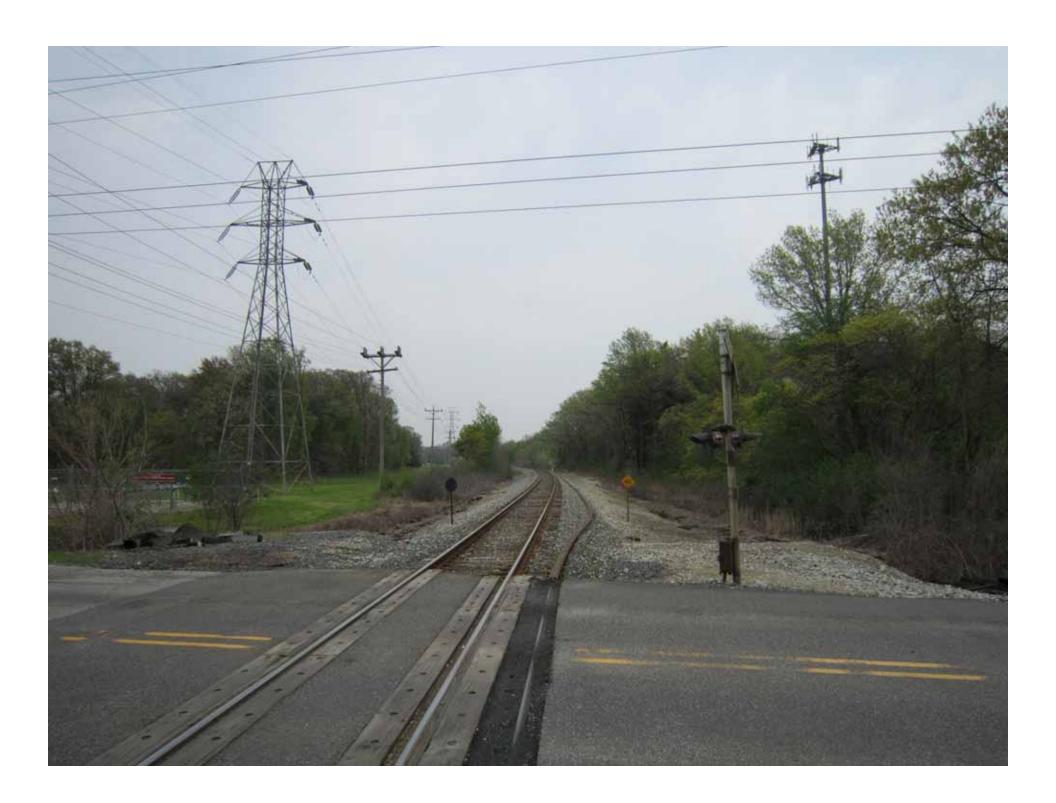


OPTION 2 CSX CORRIDOR









NEXT STEPS

- Reach a consensus on an alignment before the close of winter
- 30% Plan/Profile Drawings
- Refine Cost Estimate
- Develop Financial Plan
- Prepare Final Project Report
- Wrap up the process

LESSONS LEARNED

- Throw out the Gantt chart on complex projects
- Important for communities to be sensitive to operational aspects of a railroad when undertaking a planning project.
- We may have been asking too much from the process
 - What the city wants and the railroad needs are incompatible
- May result in impasse on reaching a consensus.